



AGENDA

- ☐ Financial Management tips
- □ Revision of tasks
- ☐ Quality control





Eligible costs

- ✓ Incurred during the **eligibility period** (15-01-2021 to 14-01-2024)
- Included in the proposal and necessary for project implementation
- Identifiable and verifiable (accounting records of the beneficiary)
- Comply with the requirements of applicable tax and national legislation
- ✓ They are reasonable, justified and efficient

<u>Ineligible costs</u> (e.g. furniture, mobile phones, repairs, activities in 3rd countries, exchange losses,...)





Types of costs

- ✓ **ACTUAL COSTS**: based on the principle of the expenses actually incurred (*equipment*; *sub-contracting*)
- ✓ <u>UNIT COSTS</u>: a fixed contribution which is multiplied by the specific number of units to cover the costs related to the implementation of a specific activity or task. It is not necessary to justify the costs actually incurred, but to prove that the activity has been properly implemented (*staff, travel and stay*)
- * Both types require specific supporting documentation

Examples:

- •In a **travel activity for teaching** purposes, the teaching activity should be sufficiently documented (participation lists, certificate of attendance,...)
- •Staff costs for the elaboration of **manuals** must be backed up by the presence of results, copyrights respected and contents correspond to what was proposed in the application





Equipment costs

- Equipment costs will be reimbursed on the basis of the eligible costs actually incurred (actual costs)
- ✓ Exclusive for partner country higher education institutions
- ✓ Recorded in the inventory of the institution
- ✓ All equipment purchased with the Erasmus+ CBHE funds must bear an Erasmus+ sticker provided by the Agency
- ✓ VAT is not considered as an eligible project cost. Therefore, the measures for the exemption should be launched sufficiently in advance to the purchase

VAT exemption letter







- ✓ Follow principles of transparency and equal treatment of potential contractors and avoid conflicts of interests
- ✓ Equipment purchase > 25 000 EUR: tendering process, collect offers from at least 3 suppliers and retain the one offering best value for money
 - Each tendering procedure must contain at least the following elements:
 - Invitation to tender
 - Tender specifications
 - Minutes of the tender opening
 - Tender evaluation report from the evaluation committee
 - Commercial offers
 - Beneficiaries must clearly document each tendering procedure and retain all the documentation in particular for audit purposes







Supporting documents

- Invoice(s) and bank statement(s) for all purchased equipment
- ✓ For equipment with a total value of more than EUR 25.000, a copy of the invoice(s), documents of the tendering procedure and the competitive offers from 3 suppliers
- ✓ Proof that the equipment is recorded in the inventory of the institution





Subcontracting costs

- Subcontracting costs will be reimbursed on the basis of the eligible costs actually incurred (*actual costs*)
- Only those tasks identified in the proposal
 - ✓ Publishing of teaching books
 - ✓ Promotional booklets
 - ✓ Translation services
 - ✓ External auditory
 - ✓ External evaluation
- ✓ Subcontracting must be done on the basis of a contract, including date, project number and signature of both parties
- ✓ Beneficiaries and their staff members are not allowed to be subcontracted







Supporting documents

- ✓ Invoices, subcontracts and bank statements
- ✓ In the case of travel activities, copies of travel tickets, boarding passes, invoices and receipts
- ✓ Tangible outputs/products





Exchange rates to be applied - Art I.4.6

Reporting period 1: from month 1 to month 21

Reporting period 2: from month 22 to month 36

General accounts
NOT EURO

Average rate in the corresponding reporting period

It means 2 different exchange rates over the <u>project duration</u>

General accounts
EURO

Usual accounting practice in your Institution





Exchange rate

Beneficiaries and affiliated entities with general accounts in a currency other than the euro must convert costs incurred in another currency into euros at the average of the daily exchange rates published in the C series of the *Official Journal of the European Union*, determined over the corresponding reporting period (available at http://www.ecb.europa.eu/stats/exchange/eurofxref/html/index.en.html).

If no daily euro exchange rate is published in the Official Journal of the European Union for the currency in question, conversion must be made at the average of the monthly accounting rates established by the Commission and published on its website (http://ec.europa.eu/budget/contracts_grants/info_contracts/inforeuro/inforeuro_en.cfm), determined over the corresponding reporting period.





Staff costs

- ✓ Staff * costs are calculated by multiplying the unit cost (corresponding to the applicable category of country and staff) by the total <u>number of days</u> spent on the implementation of the project per staff member
- ✓ **Staff categories** (based on the nature of the work done):
 - ✓ Managers (legislators, senior officials and managers)
 - ✓ Researchers, teachers and trainers (RTT)
 - ✓ Technical staff (technicians and associate professionals)
 - ✓ Administrative staff (secretarial duties)
- ✓ Declared working days per individual will not exceed 20 days per month or 240 days per year

^{*} Existence of a formal employment relationship between the employee and the beneficiary institution







Supporting documents

- ✓ Formal employment contract between the employee and the employer
- ✓ **Joint Declaration** (JD) signed by the person performing the activity, countersigned and stamped by the responsible (e.g. rector, dean) in the institution
- ✓ Time-sheets (TS) attached to each JD, signed by the person concerned
 and countersigned by the responsible in the institution
- ✓ Any material evidence to verify that the declared workloads correspond to actual activities/outputs (e.g. attendance lists for lectures, tangible outputs / products, etc.)





JOINT DECLARATION (1/2)

| JO | INT DECL. | ARATION | | | | | |
|-----|--------------|-----------------------------------|--|--------------|------------------------|-------------------------------|------------|
| | | oer must correspo | nd to the progressive numbering in | ndicated in | | ect No f the final report | |
| FRO | ом | | | | | | |
| | | Hereinafter | "the Institution"* | | | | |
| ANI | D | Name: | woeseaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaaa | MARKE COOKER | | | |
| | | | | | | | |
| | | Hereinafter | "the Staff member"* | | | | |
| тн | F INSTITUTI | ON AND THE S | STAFF MEMBER HEREBY C | FRTIFV | гнат- | | |
| | L INSIII CII | ON AND THE | TATI VIEWBER IIEREBI C | | | | |
| 1. | | | ber of the partnership for th | ie above | mentioned project. | | |
| 2. | | member is eith d by the Instit | | | | YES | NO |
| | - employe | or or | ution | | | I E.S/ | NO |
| | - a natural | person ** ass | igned to the project on the | basis of a | contract against payn | ment YES/NO | |
| 3. | | | | | | ed on this project and perf | formed the |
| | | | the project's eligibility peri | | | | |
| | | | dd/mm/yy | | dd/mm/yy | | |
| | | FROM | | то | | | |
| | | | | | | | |
| | Please de | scribe the ou | tputs produced (short ov | erall ind | ication since detailed | ed information has to be give | ven in the |
| | | ying time-she | | | | | |
| | | | | | | | |
| | | | | | | | |

Staff category (Manager / Researcher, Teacher, Trainer / Technician /



Staff member name

Signature of the Staff member



JOINT DECLARATION (2/2)

Please complete the following information.

Institution

Signature and Stamp of the Institution

| Administrative stair) | | | ┙ | | | | | | |
|---|-------------------------|--|---|--|--|--|--|--|--|
| Country of the Institution | | | | | | | | | |
| Number of days worked and charged to the project (according to time-sheet) | | | | | | | | | |
| 5. This declaration does not alter in any way the emplo and the Staff member and is established solely for the pu Erasmus+ Capacity Building in Higher Education grant. | rpose of justifying the | | | | | | | | |
| Done in | Date | MARKECOODDINAMARKECOODDINAMARKECOODDINAMARKECOODDINAMARK | | | | | | | |
| Name. | | | | | | | | | |
| Function | | | | | | | | | |

^{*}The declaration must be signed by the person concerned, then signed and stamped by the person responsible in the Institution where this person, worked for the project. The Institution must be a member of the partnership.

^{**} A natural person (<u>individual</u>) can be assigned to the action also on the basis of e.g. a civil contract, a free-lance contract, an expert contract, a service contract with self-employed person ("in house consultant) or a secondment to the Institution against payment. The costs of such natural persons working under the action <u>may be assimilated</u> to the costs of personnel, if:

⁽i) the person works under conditions similar to those of an employee (in particular regarding the way the work is organised, the tasks that are performed and the premises where they are performed); and

⁽ii) the result of the work belongs to the Institution (unless exceptionally agreed otherwise); and

⁽iii) the costs are not significantly different from the costs of staff performing similar tasks under an employment contract within the institution





TIMESHEET

| Add Row | Delete | Row | | PROJECT TIMESHEET |
|------------------|---------|-------------------|-----------------|---|
| Project n | umber : | | | |
| Surname | : | | | |
| First Nam | ne : | | | |
| Institution | n: | | | |
| Country: | î . | | | |
| Position : | : | | | |
| Staff Category : | | | | |
| | | | | |
| Year | Month | Number of Days | ₩ork Package | Description of tasks performed and outputs produced |
| Year | Month | | | Description of tasks performed and outputs produced |
| Year | Month | | | Description of tasks performed and outputs produced |
| Year | Month | | | Description of tasks performed and outputs produced |
| Year | Month | | | Description of tasks performed and outputs produced |
| Year | Month | | | Description of tasks performed and outputs produced |

Signature of the staff member:

Signature of the person responsible in the institution (where the staff member is employed):







Travel and Stay costs

Unit costs calculated taking into account the <u>travel distance</u> (for *travel costs*) and the <u>duration in days</u> (for *costs of stay*).

Supporting documents

- ✓ Individual Travel Report (ITR)
- ✓ Travel tickets, boarding passes with points of departure and destination, dates and name of the person travelling, invoices, receipts,
- ✓ Proof of attendance in meetings and/or events, agendas, tangible outputs/products, minutes of meetings).
- ✓ It will **not** be necessary to prove the **actual cost** of the travel.





Unit costs for travel

Travel distances calculator

(http://ec.europa.eu/programmes/erasmus-plus/tools/distance_en.htm)

| Distance | Travel Costs (EUR) |
|---------------------|--------------------------|
| 0 KM and 9 KM | 0 |
| 10 KM and 99 KM | 20 |
| 100 KM and 499 KM | 180 |
| 500 KM and 1999 KM | 275 |
| 2000 KM and 2999 KM | 360 |
| 3000 KM and 3999 KM | 530 |
| 4000 KM and 7999 KM | 820 |
| 8000 KM or more | 1500 |





Unit costs for stay

Based on the duration of the activities of the participants

| <u>STAFF</u> | Unit cost per day per participant |
|---|--------------------------------------|
| Up to the 14 th day of activity | 120 EUR |
| Between the 15 th and the 60 th day of activity + | 70 EUR |
| Between the 61 st day of activity and up to 3 months | 50 EUR |

Unit costs for **staff** \Rightarrow unit costs for **students**



Overview of supporting documents per budget headings

| | Reimbursement basis | Budget Headings | Documents to retain with project accounts | Documents to be sent with the Final report |
|--------------------------------|------------------------|-----------------------------|---|--|
| Keep originals | actual | Equipment | Invoices Bank statements Tendering procedure for expenses exceeding 25.000€ Proof that the equipment is recorded in the inventory of the institution | Invoices and three quotations from different suppliers for expenses exceeding 25.000€ Any prior authorisation from the Agency |
| Send readable copies to the c | | Subcontracting | Subcontracts Invoices Bank statements Tendering procedure for expenses exceeding 25.000€ Tangible outputs/products* | Subcontracts, invoices and three quotations from different suppliers for expenses exceeding 25.000€ Any prior authorisation from the Agency |
| Audit certificate the Final re | | Staff | ■ Formal employment contract ■ Joint declaration ■ Time sheets ■ Agendas* ■ Attendance / Participant lists* ■ Tangible outputs/products* ■ Minutes of meetings* | ■ No supporting documents should be sent with the Final report, except for any prior authorisation from the Agency |
| | UNIT | Travel and Costs of Stay | Individual Travel Report (ITR) Invoices, receipts, boarding passes* Agendas* Attendance / Participant lists* Tangible outputs/products* Minutes of meetings* | No supporting documents should be sent with the Final report, except for any prior authorisation from the Agency |





WORKPLAN Project year 1

| | Activities | Total | | | | | | | | | | | | |
|--------------------------|---|----------------------------------|----|----|----|------|----|----|----|------|----|-----|-----|------|
| Ref.nr/ Sub-ref nr | Title | duration (number of weeks) | M1 | M2 | М3 | M4 | M5 | М6 | M7 | M8 | M9 | M10 | M11 | M12 |
| 1.1 | Survey for identification of R&D needs | 24 | 4X | 4X | 4X | 4X | 4X | 4X | | | | | | |
| 1.2 | 2 Workshops on research and innovation | 1 | | | | | 1X | 1X | | | | | | |
| 2.1 | Creation of National Research Nodes (NRN-GIT) | 10 | | 2X | 3X | 3X | 2X | | | | | | | |
| 2.2 | Creation of advisory boards for NRN-GIT | 6 | | | | 2X | 2X | 1X | 1X | | | | | |
| 3.1 | Analysis of needs and equipment acquisition | 8 | | 1X | 1X | 1X | 1X | 1X | 1X | 1X | 1X | | | |
| 3.2 | Create/update research and innovation labs in GIT | 10 | | | | | | | | 2X | 2X | 2X | 2X | 2X |
| 3.3/1 | Delivering GIT training courses: (1) Land | 1 | | | | 1X | | | | | | | | |
| 3.3/2 | Delivering GIT training courses: (2) Nat. resources | 1 | | | | | | | | | | | 1X | |
| 4. 1 | Quality plan (creation) | 8 | | 2X | 2X | 2X | 1X | 1X | | | | | | |
| 4.2 | Monitoring visits | 3 | | | | | 1X | 1X | | | | | | 1X |
| 5.1 | Project kick-off meeting | 1 | 1X | | | | | | | | | | | |
| 5.2 | Daily project management | 12 | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= |
| 5.3 | Project management committee meetings | 1 | | | | | | | | | | | 1X | |
| 5.4 | One-on-one meetings by videoconference | 1 | | | | 0.3= | | | | 0.3= | | | | 0.3= |
| 6.1 | Project website and social networks | 10 | 3X | 3X | 2X | 2X | | | | | | | | |
| 6.2 | Promotion of NRN-GIT | 2 | | | | | | | | | | | 1X | 1X |





WORKPLAN Project year 2

| | Activities | Total | | | | | | | | | | | | |
|--------------------------|--|----------------------------------|----|----|------|----|----|----|----|------|----|-----|-----|------|
| Ref.nr/ Sub-ref nr | Title | duration (number of weeks) | M1 | M2 | М3 | M4 | M5 | М6 | M7 | M8 | M9 | M10 | M11 | M12 |
| 2.3 | Definition and fostering industrial PhD thesis in GIT | 8 | 2X | 2X | 2X | 2X | | | | | | | | |
| 3.3/3 | Delivering GIT training courses: (3) Cultural heritage | 1 | | | | | 1= | | | | | | | |
| 3.3/4 | Delivering GIT training courses: (4) Natural hazards | 1 | | | | | | 1= | | | | | | |
| 3.3/5 | Delivering GIT training courses: (5) Cities | 1 | | | | | | | | | | 1X | | |
| 3.4/1 | Transversal training in HE: (1) Curricula develop. | 1 | 1= | | | | | | | | | | | |
| 3.5 | Curricula development at postgraduate level | 22 | | 2X | 2X | 2X | 2X | 2X | 2X | 2X | 2X | 2X | 2X | 2X |
| 3.6 | Development of courses and materials | 10 | | | | | | | | 2X | 2X | 2X | 2X | 2X |
| 4. 1 | Quality plan (development) | 2 | | | | | 1= | | | | | 1X | | |
| 4.2 | Monitoring visits | 1 | | | | | | | | | | | 1X | |
| 4.3 | External evaluation | 1 | | | | | | | | | | 1X | | |
| 5.2 | Daily project management | 12 | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= |
| 5.3 | Project management committee meetings | 2 | | | | | 1= | | | | | 1X | | |
| 5.4 | One-on-one meetings by videoconference | 1 | | | 0.3= | | | | | 0.3= | | | | 0.3= |
| 6.1 | Project website and social networks | 1 | | | | | | 1X | | | | | | |
| 6.2 | Promotion of NRN-GIT | 2 | | | | | | | | | | | 1X | 1X |
| 6.4 | Actions to ensure project sustainability | 4 | | | 1X | | | 1X | | | 1X | | | 1X |





WORKPLAN Project year 3

| | Activities | | | | | | | | | | | | | |
|--------------------------|--|---|----|----|----|----|------|----|----|----|----|------|-----|-----|
| Ref.nr/ Sub-ref nr | Title | Total duration (number of weeks) | M1 | M2 | М3 | M4 | M5 | М6 | М7 | M8 | М9 | M10 | M11 | M12 |
| 2.4 | Intl. Workshop Sharing experiences in R&I | 1 | | | | | | | | | | | 1X | |
| 3.3/6 | Delivering GIT training courses: (6) Environment | 1 | | 1X | | | | | | | | | | |
| 3.4/2 | Transversal training in HE: (2) Innovation | 1 | | | | | 1= | | | | | | | |
| 3.5 | Curricula development at postgraduate level | 4 | 2X | 2X | | | | | | | | | | |
| 3.6 | Development of courses and materials | 18 | 2X | 2X | 2X | 2X | 2X | 2X | 2X | 2X | 2X | | | |
| 4. 1 | Quality plan (development) | 3 | | 1X | | | 1X | | | | | | | 1X |
| 4.2 | Monitoring visits | 1 | | | | | | | | 1X | | | | |
| 5.2 | Daily project management | 12 | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= | 1= |
| 5.3 | Project management committee meetings | 2 | | 1X | | | | | | | | | | 1X |
| 5.4 | One-on-one meetings by videoconference | 1 | | | | | 0.5= | | | | | 0.5= | | |
| 6.1 | Project website and social networks | 1 | | | | | | 1X | | | | | | |
| 6.2 | Promotion of NRN-GIT | 2 | | | | | | | | | | | 1X | 1X |
| 6.3 | Final dissemination conference | 1 | | | | | | | | | | | | 1X |
| 6.4 | Actions to ensure project sustainability | 6 | 1X | | 1X | | 1X | | 1X | | 1X | | 1X | |